

Texas Department of Human Services

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February 13, 1990

To Whom It May Concern:

Mr. Frank Spencer has performed two different type construction projects, Hwy. 67 at Louvain, Presidio leased building, and 401 S. Pine St., Kermit Renovation Project, for the Texas Department of Human Services.

Mr. Spencer completed both projects within the allotted time frames and in compliance with the different specifications. Mr. Spencer's professionalism and competence contributed greatly to the success of both projects.

The Texas Department of Human Services is very pleased to have Mr. Spencer on the bid list as a solid builder contractor in the West Texas area.

Sincerely,



Bill Gregory
Regional Business Officer

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